

TREASURY AND RISK MANAGEMENT



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Introduction

Treasury and Risk Management Training Course gives finance professionals the tools to run treasury operations and control the risks that come with them. Participants work through treasury policy, cash and liquidity management, funding, interest rate and foreign exchange exposure, credit and counterparty risk, hedging, and treasury controls as one connected discipline. The programme links daily treasury decisions with the risk limits that govern them. As a result, learners gain a practical framework for managing cash and risk together. Furthermore, the course strengthens hedging judgement, limit discipline, and treasury governance.

Treasury and Risk Management Course Objectives

- Explain the role of treasury and its governance within an organisation.
- Draft a treasury policy with risk appetite, limits, and delegated authority.
- Apply cash management tools: pooling, sweeps, and buffer policy.
- Manage liquidity using cash flow forecasting and coverage ratios.
- Apply funding policy: instruments, maturity matching, and covenants.
- Measure interest rate exposure using repricing gaps and duration.
- Apply FX hedging with forwards, swaps, and options within policy limits.
- Assess credit and counterparty risk and set exposure limits.
- Apply hedging instruments and hedge accounting documentation basics.
- Apply treasury controls, limits monitoring, and risk reporting.

Course Methodology

- Interactive sessions built on treasury and risk management cases.
- Workshops on policy drafting, cash management, and hedging strategy.
- Group exercises on liquidity forecasting, exposure measurement, and limits.

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- Hands-on practice with cash forecasts, risk registers, and hedge documentation.
- Simulation of a treasury risk committee and a limit breach response.
- Facilitator coaching and peer review on personal treasury frameworks.

Who Should Take This Course

- Treasury managers, dealers, and treasury analysts.
- Cash managers and liquidity planners.
- Finance managers and controllers with treasury duties.
- Risk officers and internal control specialists.
- Internal auditors covering treasury operations.
- Consultants advising on treasury policy and risk.

Treasury and Risk Management Course Outlines

Day 1: Treasury Framework and Policy

- The treasury function: scope, objectives, and structure.
- Treasury governance and the treasury committee.
- Risk appetite, limits, and delegated authority.
- Policy documentation, dealer mandates, and review cycles.
- Segregation of duties and authorisation controls.
- Bank relationship management and account structure.
- Case discussion: a treasury loss caused by unclear limits.

Day 2: Cash and Liquidity Management

- Cash positioning, pooling, and sweep structures.



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- Cash flow forecasting horizons and accuracy.
- Minimum cash policy and liquidity buffers.
- Liquidity gap analysis and coverage ratios.
- Stress testing and contingency funding plans.
- Short-term investment policy and counterparty selection.
- Exercise: building a liquidity forecast and buffer policy.

Day 3: Funding and Interest Rate Risk

- Short and long-term funding instruments.
- Maturity matching and refinancing risk.
- Covenants, documentation, and funding flexibility.
- Sources of interest rate exposure and repricing gaps.
- Duration, basis point value, and sensitivity analysis.
- Interest rate swaps, caps, floors, and collars.
- Simulation: managing a repricing gap within limits.

Day 4: Foreign Exchange and Credit Risk

- Transaction, translation, and economic exposure.
- Exposure netting and natural hedging.
- FX forwards, swaps, and option strategies.
- FX limits, stop-loss rules, and dealer mandates.
- Credit and counterparty risk assessment.
- Netting agreements, collateral, and ISDA documentation.
- Workshop: designing an FX hedging programme within policy.





Day 5: Controls, Hedge Accounting, and Reporting

- Hedge documentation and effectiveness testing basics.
- Payment controls, confirmations, and fraud prevention.
- Limits monitoring, exception reporting, and escalation.
- Treasury KPIs and risk dashboards.
- Reporting treasury risk to management and the board.
- Audit readiness and lessons learned.
- Capstone: presenting an integrated treasury and risk plan.

Conclusion

By successfully completing Treasury and Risk Management, participants will gain a practical command of treasury policy, cash and liquidity management, funding, interest rate and FX exposure, credit risk, hedging, and treasury controls. They will acquire skills in liquidity forecasting, exposure measurement, hedging within policy limits, and treasury reporting that withstands audit and board scrutiny. Gentex Training Center designs the programme to help professionals manage cash and risk as one governed system.

FAQs

Q1 What is the "Treasury and Risk Management" course about?

It gives finance professionals the tools to run treasury operations and control the risks that come with them. The course spans the treasury framework and policy, cash and liquidity management, funding and interest rate risk, foreign exchange and credit risk, and controls, hedge accounting and reporting.



Q2 What are the key benefits of the "Treasury and Risk Management" course?

You gain a practical framework for managing cash and risk together. The course improves policy drafting and cash management, strengthens liquidity forecasting and exposure measurement, sharpens hedging and limit decisions, and gives you treasury controls and risk reporting that withstand audit and board scrutiny.

Q3 What skills will I gain from the "Treasury and Risk Management" course?

You will develop four core skills: treasury policy design with limits and delegated authority, cash and liquidity management with forecasting and stress testing, interest rate and FX hedging with exposure measurement, and credit risk assessment with treasury controls and reporting.



Q4 What tools, methods, or standards are covered in the "Treasury and Risk Management" course?

The course covers treasury governance structures and treasury committee practice, risk appetite and limits and delegated authority, policy documentation and dealer mandates, segregation of duties and authorisation controls, bank relationship management and account structure, cash positioning, pooling and sweep structures, cash flow forecasting, minimum cash policy and liquidity buffers, liquidity gap analysis and coverage ratios, stress testing and contingency funding plans, short-term investment policy and counterparty selection, funding instruments and maturity matching and refinancing risk, covenants and funding documentation, repricing gap analysis, duration and basis point value and sensitivity analysis, interest rate swaps, caps, floors and collars, FX transaction, translation and economic exposure, exposure netting and natural hedging, FX forwards, swaps and options, FX limits and stop-loss rules, credit and counterparty risk assessment, netting agreements and collateral and ISDA documentation, hedge documentation and effectiveness testing, payment controls and confirmations and fraud prevention, limits monitoring and exception reporting and escalation, and treasury KPIs and risk dashboards.

Q5 How is the "Treasury and Risk Management" course applied in real-world practice?

Participants apply it to real work such as drafting a treasury policy with limits and authority levels, building a liquidity forecast and buffer policy, managing a repricing gap within limits, designing an FX hedging programme, assessing and limiting counterparty exposure, documenting a hedge and its effectiveness test, and presenting a treasury risk report to the board. The same methods support stress testing and treasury audit preparation.