

COMPREHENSIVE COURSE IN ENTERPRISE RISK MANAGEMENT FOR THE MODERN ENTERPRISE



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Introduction

Comprehensive Course in Enterprise Risk Management for the Modern Enterprise Training Course prepares professionals to build enterprise risk management that supports strategy and decision-making. Participants work through ERM concepts and framework evolution, the COSO ERM framework and ISO 31000, risk governance and appetite setting, risk identification, assessment, and aggregation, risk quantification and scenario analysis, and risk culture, reporting, assurance, and maturity as one connected discipline. The programme links the strategy a modern enterprise pursues with the risks it accepts and the governance that oversees both. As a result, learners gain a practical command of enterprise risk management. Furthermore, the course strengthens strategic risk judgement, integration skill, and governance discipline.

Comprehensive Course in Enterprise Risk Management for the Modern Enterprise Course Objectives

- Explain ERM concepts, evolution, and framework comparison.
- Apply the COSO ERM framework across its components.
- Apply ISO 31000 principles, framework, and process.
- Apply risk governance structures and board oversight.
- Set risk appetite, tolerance, and risk limits aligned to strategy.
- Apply risk identification, assessment, and prioritisation methods.
- Apply risk aggregation, correlation, and portfolio views.
- Apply risk quantification, scenario analysis, and stress testing.
- Apply risk culture assessment and emerging risk identification.
- Apply ERM reporting, assurance mapping, and maturity assessment.

Course Methodology



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- Interactive sessions built on ERM implementation and strategy risk cases.
- Workshops on appetite setting, risk registers, and aggregation methods.
- Group exercises on scenario analysis, risk culture, and board reporting.
- Hands-on practice with ERM frameworks, risk dashboards, and heat maps.
- Simulation of an ERM committee review and a strategic risk discussion.
- Facilitator coaching and peer review on personal ERM programme plans.

Who Should Take This Course

- Enterprise risk managers and risk office staff.
- Risk management and governance professionals.
- Strategy, planning, and performance managers.
- Internal auditors covering enterprise risk.
- Finance and operations managers owning risks.
- Consultants advising on ERM frameworks and maturity.

Comprehensive Course in Enterprise Risk Management for the Modern Enterprise Course Outlines

Day 1: ERM Foundations and Framework Comparison

- ERM concepts and its evolution from siloed risk.
- COSO ERM framework and its components.
- ISO 31000 principles, framework, and process.
- Comparing COSO ERM, ISO 31000, and sector frameworks.
- ERM maturity models and capability assessment.
- Common ERM implementation failures.





- Case discussion: an ERM programme that never influenced a decision.

Day 2: Risk Governance, Appetite, and Culture

- Risk governance structures and the three lines model.
- Board and risk committee oversight duties.
- Risk appetite statements and tolerance setting.
- Linking appetite to strategy and performance targets.
- Risk culture assessment and behavioural indicators.
- Risk ownership and accountability assignment.
- Workshop: drafting a risk appetite statement with tolerances.

Day 3: Identification, Assessment, and Aggregation

- Risk identification techniques and completeness.
- Assessment methods: scoring, matrix, and calibrated scales.
- Inherent versus residual risk evaluation.
- Risk aggregation and correlation assumptions.
- Portfolio view and concentration effects.
- Risk registers, taxonomy, and data quality.
- Exercise: aggregating risks into an enterprise portfolio view.

Day 4: Quantification, Scenario Analysis, and Emerging Risk

- Risk quantification approaches and their limits.
- Scenario analysis and stress testing design.
- Key risk indicators and early warning signals.

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- Emerging risk identification and horizon scanning.
- Climate, technology, and geopolitical risk considerations.
- Risk interconnectivity and cascade analysis.
- Simulation: running a strategic scenario analysis.

Day 5: Reporting, Assurance, and Maturity

- ERM reporting packs and board dashboards.
- Risk heat maps and reporting design.
- ERM integration with planning, budgeting, and capital.
- Assurance mapping and internal audit over ERM.
- ERM maturity assessment and improvement roadmap.
- Embedding ERM into decision-making.
- Capstone: presenting an enterprise risk management framework.

Conclusion

By successfully completing Comprehensive Course in Enterprise Risk Management for the Modern Enterprise, participants will gain a practical command of ERM concepts and frameworks, risk governance and appetite setting, risk identification, assessment and aggregation, risk quantification, scenario analysis and emerging risk, and ERM reporting, assurance and maturity assessment. They will acquire skills in risk appetite setting, risk aggregation, scenario analysis, and ERM reporting that connect risk to strategy and decisions. Gentex Training Center designs the programme to help professionals build enterprise risk management with confidence.





FAQs for the Comprehensive Course in Enterprise Risk Management for the Modern Enterprise course

Q1 What is the "Comprehensive Course in Enterprise Risk Management for the Modern Enterprise" course about?

It prepares professionals to build enterprise risk management that supports strategy and decision-making. The course spans ERM foundations and framework comparison, risk governance, appetite and culture, identification, assessment and aggregation, quantification, scenario analysis and emerging risk, and reporting, assurance and maturity.

Q2 What are the key benefits of the "Comprehensive Course in Enterprise Risk Management for the Modern Enterprise" course?

You gain a practical command of enterprise risk management that links the strategy a modern enterprise pursues with the risks it accepts and the governance that oversees both. The course improves appetite setting and governance design, strengthens risk aggregation and portfolio analysis, sharpens scenario and emerging risk practice, and gives you ERM reporting and maturity practice that ties risk to decisions rather than to a register.



Q3 What skills will I gain from the "Comprehensive Course in Enterprise Risk Management for the Modern Enterprise" course?

You will develop four core skills: ERM framework application with COSO ERM and ISO 31000, risk governance and risk appetite setting, risk identification, assessment and aggregation with portfolio analysis, and risk quantification, scenario analysis and ERM reporting with maturity assessment.

Q4 What tools, methods, or standards are covered in the "Comprehensive Course in Enterprise Risk Management for the Modern Enterprise" course?

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The course covers ERM concepts and its evolution from siloed risk, the COSO ERM framework and its components, ISO 31000 principles, framework and process, comparing COSO ERM, ISO 31000 and sector frameworks, ERM maturity models and capability assessment, risk governance structures and the three lines model, board and risk committee oversight duties, risk appetite statements and tolerance setting, linking appetite to strategy and performance targets, risk culture assessment and behavioural indicators, risk ownership and accountability assignment, risk identification techniques and completeness, assessment methods across scoring, matrix and calibrated scales, inherent versus residual risk evaluation, risk aggregation and correlation assumptions, portfolio view and concentration effects, risk registers, taxonomy and data quality, risk quantification approaches and their limits, scenario analysis and stress testing design, key risk indicators and early warning signals, emerging risk identification and horizon scanning, climate, technology and geopolitical risk considerations, risk interconnectivity and cascade analysis, ERM reporting packs and board dashboards, risk heat maps and reporting design, ERM integration with planning, budgeting and capital, assurance mapping and internal audit over ERM, and ERM maturity assessment and improvement roadmapping.

Q5 How is the "Comprehensive Course in Enterprise Risk Management for the Modern Enterprise" course applied in real-world practice?

Participants apply it to real work such as drafting a risk appetite statement with tolerances, aggregating risks into an enterprise portfolio view, running a strategic scenario analysis, assessing risk culture and ownership, preparing an ERM dashboard and heat map for the board, building an ERM maturity roadmap, and presenting an enterprise risk management framework. The same methods support assurance mapping and risk-informed capital and budget decisions.

