

BUSINESS CONTINUITY MANAGEMENT SYSTEM (BCMS) & ENTERPRISE RISK MANAGEMENT (ERM)



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Introduction

Business Continuity Management System (BCMS) & Enterprise Risk Management (ERM) Training Course prepares professionals to run continuity and enterprise risk as one connected system. Participants work through ERM principles and the COSO ERM framework, ISO 31000 risk management, the ISO 22301 continuity management system, risk identification and assessment, business impact analysis and recovery objectives, and the integration of risk appetite, continuity strategy, and resilience planning as one connected discipline. The programme links the enterprise risks an organisation accepts with the continuity capability it maintains in response. As a result, learners gain a practical command of BCMS and ERM integration. Furthermore, the course strengthens risk judgement, continuity discipline, and integration thinking.

Business Continuity Management System (BCMS) & Enterprise Risk Management (ERM) Course Objectives

- Explain ERM concepts, frameworks, and business value.
- Apply the COSO ERM framework across its components.
- Apply ISO 31000 risk principles, framework, and process.
- Apply the ISO 22301 business continuity management system.
- Apply risk identification, assessment, and aggregation methods.
- Apply risk appetite, tolerance, and continuity linkage.
- Apply business impact analysis (BIA) and recovery objectives.
- Apply continuity strategy selection and plan development.
- Apply exercise design, validation, and lessons-learned practice.
- Apply integrated risk and continuity reporting and assurance.

Course Methodology



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- Interactive sessions built on integrated risk and continuity cases.
- Workshops on risk registers, BIA, and continuity strategy design.
- Group exercises on risk-continuity mapping and plan integration.
- Hands-on practice with risk registers, continuity plans, and dashboards.
- Simulation of a risk committee and a continuity exercise review.
- Facilitator coaching and peer review on integrated programme plans.

Who Should Take This Course

- Enterprise risk managers and continuity managers.
- BCM coordinators and risk analysts.
- Operational risk and resilience professionals.
- IT disaster recovery and infrastructure managers.
- Internal auditors covering risk and continuity.
- Consultants advising on ERM and BCMS integration.

Business Continuity Management System (BCMS) & Enterprise Risk Management (ERM) Course Outlines

Day 1: ERM Foundations and Frameworks

- ERM concepts, evolution, and business value.
- The COSO ERM framework and its components.
- ISO 31000 principles, framework, and process.
- Risk governance, roles, and the three lines model.
- Risk terminology and common inconsistency problems.
- Comparing ERM frameworks and their uses.



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- Case discussion: two risk registers, one risk, twice ignored.

Day 2: Risk Identification, Assessment, and Appetite

- Risk identification techniques and completeness.
- Risk assessment methods: scoring, matrix, and calibrated scales.
- Inherent versus residual risk evaluation.
- Risk appetite, tolerance, and limit setting.
- Risk registers, taxonomy, and data quality.
- Aggregation and portfolio view of risk.
- Workshop: building a risk register with appetite alignment.

Day 3: BCMS Foundations and Impact Analysis

- Continuity concepts and the ISO 22301 management system.
- Business impact analysis (BIA) method and process.
- Critical activities, dependencies, and single points of failure.
- Recovery time objectives (RTO) and recovery point objectives (RPO).
- Maximum tolerable downtime and continuity objectives.
- Linking enterprise risk to continuity priorities.
- Exercise: conducting a BIA and setting recovery objectives.

Day 4: Continuity Strategy, Plans, and Integration

- Continuity strategy selection and cost-benefit comparison.
- Recovery strategies for IT, data, communications, and sites.
- Plan development, procedures, and documentation control.
- Integrating risk mitigation with continuity strategy.



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- Common risk and continuity taxonomy and reporting.
- Risk-based exercise design and scenario selection.
- Simulation: integrating a risk register with a continuity plan.

Day 5: Validation, Reporting, and Assurance

- Exercise types and post-exercise review practice.
- Performance metrics for risk and continuity programmes.
- Integrated risk and continuity reporting to leadership.
- Internal audit and assurance over both programmes.
- Management review and continual improvement.
- Programme maturity and integration roadmap.
- Capstone: presenting an integrated ERM and BCMS framework.

Conclusion

By successfully completing Business Continuity Management System (BCMS) & Enterprise Risk Management (ERM), participants will gain a practical command of ERM frameworks including COSO ERM and ISO 31000, risk identification, assessment and appetite setting, the ISO 22301 continuity management system, business impact analysis and recovery objectives, and continuity strategy, validation and integrated assurance. They will acquire skills in risk assessment, appetite setting, continuity strategy design, and integrated programme auditing that connect enterprise risk with continuity capability. Gentex Training Center designs the programme to help professionals integrate risk and continuity with confidence.





FAQs for the Business Continuity Management System (BCMS) & Enterprise Risk Management (ERM) course

Q1 What is the "Business Continuity Management System (BCMS) & Enterprise Risk Management (ERM)" course about?

It prepares professionals to run continuity and enterprise risk as one connected system. The course spans ERM foundations and frameworks, risk identification, assessment and appetite, BCMS foundations and impact analysis, continuity strategy, plans and integration, and validation, reporting and assurance.

Q2 What are the key benefits of the "Business Continuity Management System (BCMS) & Enterprise Risk Management (ERM)" course?

You gain a practical command of BCMS and ERM integration that links the enterprise risks an organisation accepts with the continuity capability it maintains in response. The course improves risk assessment and appetite setting, strengthens impact analysis and continuity strategy design, sharpens integrated reporting and exercise practice, and gives you assurance practice over both programmes at once.



Q3 What skills will I gain from the "Business Continuity Management System (BCMS) & Enterprise Risk Management (ERM)" course?

You will develop four core skills: ERM framework application with COSO ERM and ISO 31000, risk identification, assessment and appetite setting, business impact analysis with continuity strategy and plan development, and integrated risk and continuity reporting with validation and assurance practice.



Q4 What tools, methods, or standards are covered in the "Business Continuity Management System (BCMS) & Enterprise Risk Management (ERM)" course?

The course covers ERM concepts, evolution and business value, the COSO ERM framework and its components, ISO 31000 principles, framework and process, risk governance, roles and the three lines model, risk identification techniques and completeness, risk assessment methods across scoring, matrix and calibrated scales, inherent versus residual risk evaluation, risk appetite, tolerance and limit setting, risk registers, taxonomy and data quality, aggregation and portfolio view of risk, continuity concepts and the ISO 22301 management system, business impact analysis (BIA) method and process, critical activities, dependencies and single points of failure, recovery time objectives (RTO) and recovery point objectives (RPO), maximum tolerable downtime and continuity objectives, continuity strategy selection and cost-benefit comparison, recovery strategies for IT, data, communications and sites, plan development, procedures and documentation control, integrating risk mitigation with continuity strategy, common risk and continuity taxonomy and reporting, risk-based exercise design and scenario selection, exercise types and post-exercise review practice, performance metrics for risk and continuity programmes, integrated risk and continuity reporting to leadership, internal audit and assurance over both programmes, management review and continual improvement, and programme maturity and integration roadmap.



Q5 How is the "Business Continuity Management System (BCMS) & Enterprise Risk Management (ERM)" course applied in real-world practice?

Participants apply it to real work such as building a risk register with appetite alignment, conducting a BIA and setting recovery objectives, integrating a risk register with a continuity plan, designing a risk-based exercise scenario, preparing integrated risk and continuity reporting for leadership, auditing both programmes together, and presenting an integrated ERM and BCMS framework. The same methods support programme maturity roadmapping and management review inputs for both disciplines.